

Annual Report 2021-22



About MERF

MERF was established in 2015 as not-for-profit organization under section 42 of Companies Act 2017. Working in four provinces, KP (19 districts), Balochistan (10 districts), Sindh (03 districts) and Punjab. Since 2015, MERF has been serving the underprivileged people of Pakistan through provision of services in the areas of Nutrition, WASH, Emergency Response, Research, Surveys and Distribution, Risk communication and community engagement, Health trainings. Our country program comprising of dedicated experts is always striving to assuage the sufferings of the most marginalized and vulnerable segments of society.

OUR MISSION AND VISION

MISSION

Saving lives by providing effective, efficient and affordable healthcare in resource poor settings

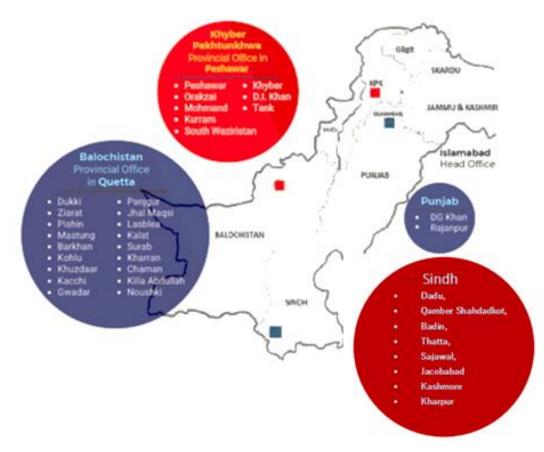
VISION

MERF aims to improve access to quality health care services which are equitable, efficient and affordable in collaboration with governments, international organizations and private entities. MERF provides services in health care delivery, capacity building of health workers, heath care governance, supply chain management, health management information system and health care policy and planning in order to positively contribute to the health status of the population

OUR PARTNERS IN SUCCESS



GEOGRAPHICAL PRESENCE



Our Thematic Areas

Health



MERF focuses on strengthening the public health system to deliver quality integrated healthcare services that addresses the key burden of communicable & non-communicable diseases and problems related to the Maternal, Newborn and Child Healthcare. The major interventions that MERF implemented across its projects include;

- Providing essential curative and preventive services & through primary and secondary healthcare facilities through collaboration under Public Private Partnerships
- Providing necessary Human Resource (Specialists, Medical Doctors and Paramedical Staff)
- Strengthening health information system

Nutrition

()

MERF focuses on providing nutrition specific interventions that address the immediate determinants of maternal and child under nutrition. The key interventions include:

Community mobilization and screening of malnourished children and pregnant women

- Supplementary feeding program (SFP)
- Outpatient therapeutic program (OTP)
- Management Severe Acute Malnourished (SAM) cases in Stabilization Center
- Promotion of infant and young child feeding practices, multi micro-nutrient supplementation and de-worming

Emergency Response

MERF Emergency Response always collaborative effort at field and facilities level are the core of all efforts during emergencies. MERF ensures that in case of any emergency like floods or epidemics, contingency plans are in place to control infectious diseases and other health issues of concern in emergencies - man made or natural. MERF response include:

- Emergency Medical camps
- Nutrition in emergencies
- Ration & livelihoods distributions
- Cash for Work or Cash Based Transfer

WASH



WASH is essential for children and their families to live healthy lives. Typical diseases and conditions associated with lack of WASH include, diarrhea, malnutrition and stunting. Diarrhea and malnutrition are leading causes of child mortality and morbidity in Pakistan. MERF focuses on the following

- Provision of safe drinking water to communities, schools and healthcare facilities.
- Providing appropriate facilities for defecation including establishment of public latrines.
- Conducting awareness sessions on handwashing, use of latrines and importance of following other hygienic practices.

Research & Studies



MERF has qualified professional and dedicated survey and research teams at the country office as well as at provincial level. This includes health experts, Bio statistician, M&E professional and sector specialist. The team holds hands on experience on SQUEAC, KAP and SMART surveys. Recently the team conducted NNS-17 survey in 11 districts of Balochistan and in 06 districts of KPK

HRD for Health



To enhance training and capacity building in healthcare system MERF has been working to train local staff in the most remote areas of the country. Midwifery courses, nursing diplomas and several other certifications and trainings are conducted to strengthen skills, knowledge and resources that increase from capacity building efforts

Medical Emergency Resilience Foundation – MERF | Annual Report 2022

Hospital Services in Newly Merged Districts (NMDs) in 02 DHQ and 05 THQ Hospitals - on Public Private Partnership Basis

The Government of KP through KP health department and KP Heath Foundation has taken the initiative of Health System Strengthening (HSS) by engaging private sector organizations on public private partnership basis in NMDs. MERF has made all the hospitals fully functional and is providing free of cost services including general and specialized OPD services, IPD services (Surgical, Medical, Pediatrics, Gynecology & Eye), A&E Services, OT services, Labor rooms, Diagnostic services, pharmacy and EPI services with responsibility of operationalization, management and provision of secondary health services to the general public. The hospitals include:

- Cat D Hospital, Bazar Zaka Khel, Khyber - Awarded in 2022
- DHQ Mishti Mela, Orakzai – Awarded in 2017
- DHQ Hospital, Wana, South Waziristan Awarded in 2022
- Cat D Hospital, Mola Khan Sarai, S. Waziristan – Awarded in 2020
- Cat D Hospital, Ghiljo, Orakzai Awarded in 2020
- . Cat D Hospital, Dogar, Kurram– Awarded in 2020

1,190,261

OPD

35.478

Cat D Hospital, Momad Gat, Mohmand – Awarded in 2020



& 195 staff support staff

Management and operations of 07 hospitals in Sindh on Public Private Partnership Basis

MERF is working with Department of Health, Government of Sindh on Public Private Partnership Model where it is managing 13 health facilities (02 DHQs, 03 THQs hospitals & 08 RHCs) in District Thatta and Sujawal on Public – Private Partnership (PPP) model since 2016.

1,825,499

Diagnostic Services

8,261,264

OPD Consultations

496,305 IPD Admissions



270,837 **MNCH** Services











ECHO HIP 2022 in Balochistan

The project supported by IRC, implemented by MERF is responding to the most immediate needs through integrated protection, health services and multipurpose cash assistance to flood-affected communities in two districts of Balochistan – Killa Abdullah and Chaman. The interventions align with IRC ENI findings, response interventions prioritized by the National and Provincial Disaster Management Authorities (NDMA/PDMAs) and Global Humanitarian Standards such as Sphere standards, IASC MHPSS, Gender Based Violence Minimum Standards (GBVMS) and Child Protection Minimum Standards. The proposed project aimed to ensure that:



- People's basic needs are met, and their livelihoods are protected through Multi-Purpose Cash Assistance (MPCA) to 1700 families.
- Affected populations access quality essential health services to prevent and reduce excess mortality and morbidity through 12 mobile health camps, rehabilitation of 6 health facilities and provision of medicines and commodities.
- Quality Child Protection and GBV in Emergencies through provision of services such as Mental Health Psychosocial Support (MHPSS) are safe and accessible for women, girls and boys, community outreach and information dissemination activities, distribution of dignity kits for women and girls of reproductive age, and establishing multi-sectoral referral pathways in targeted districts.



Management of 15 Health Facilities in Peshawar supported by Bill & Melinda Gates Foundation

Under this project MERF operationalized 15 dispensaries in Khyber Pakhtunkhwa to provide free of cost primary & preventative care services to all patients. The facilities primarily focus on MNCH services specifically antenatal care, deliveries, postnatal care, nutrition, and immunization services. The provision of this sort of integrated package of health services helps in reaching families that may otherwise refuse OPV during door-to-door polio vaccination campaigns, and will help boost routine immunization coverage in the communities in coverage area.

The project is benefitting the underserved & at-risk communities of the Super High Risk Union Councils (SHRUCs) in Peshawar.

Peshawar has historically been one of the core reservoirs for Poliovirus in Pakistan, and these SHRUCs are Peshawar's poorest areas, as is evident by high levels of childhood malnutrition and lower rates of immunization coverage prevalent in these areas. Prior to this intervention, dispensaries in these union councils were not operational



and the local communities were suffering because of lack of other affordable options.

OPD in Dispensaries 326,977



Benefited through Awareness Sessions 141,235



Government General Hospital, Nishtarabad Peshawar under KPHCIP supported by the World Bank

MERF has been managing specialized hospital in Nishtarabad since June 2020. This is a dedicated COVID 19 hospital that is providing specialized COVID 19 related services to patients from all across the province. It has been established by MERF with support of European Civil Protection and Humanitarian Aid Operations (ECHO) funding through International Rescue Committee (IRC) in June, 2021. The hospital has been equipped with latest medical equipment and has capacity of 100 beds with 50 beds for Isolation, 30 beds for HDU and 20 beds for ICU COVID 19 patients.

- . The hospital is providing the following services,
- Quality Covid-19 Health services i.e. Isolation, High Dependency Unit & Intensive care unit for COVID-19 patients.
- COVID Vaccination services for the community. .
- Establishment of state of the art Hepatology Unit to provide management services (diagnostic & treatment) for Hepatitis A, B & C.
- Establishment of CEmONC and Breast Cancer Screening Unit in the . hospital
- Availability of skilled Human Resource, essential medicines, and functional equipment.





Availability of Public Health lab, diagnostics, waste management, infection prevention & control, referral linkages with other hospitals and all necessary support services



Institutional deliveries

IPD admissions





145,678



448



2,786



79,551

NUTRITION

Stunting Prevention in Balochistan under Benazir Nashonuma Program

MERF is implementing Stunting Prevention Programme in Balochistan under Benazir -Nashonuma Stunting Prevention Programme supported by World Food Programme. In 20 most needed districts of Balochistan.

Through the Nashonuma Stunting Prevention Programme, BISP has designed a Conditional Cash Transfer intervention to increase the uptake of health and nutrition services by its beneficiaries



through facilitation centers (FCs) established under the Programme. MERF is responsible for operationalization and management of FCs, ensuring provision of health and nutrition services to the beneficiary and outreach activities to ensure maximum coverage.

EU Programme for Improved Nutrition in Sindh (PINS) - Nutrition Stabilization Centers

MERF as IP of Action Against Hunger (ACF) is implementing EU PINs nutrition specific component in District Thatta and Sujawal and has established Nutrition Stabilization Centers in DHQ Hospital Makli Thatta and THQ Hospital Sujawal. The objectives of the project are

- Treatment of Malnutrition
- Referral system for follow up of children
- IYCF for preventive work at facilitates specially for children with MAM
- BCC for improved nutrition





ECHO- HIP 2016 - Health and Nutrition Services

MERF responded to ECHO HIP 2016 call and was awarded contract as implementing partner of Malteser International to provide health and nutrition services to TDPs and host population of KP including Newly Merged Districts. Under the project, MERF provided Primary Healthcare Services with a focus on maternal, newborn and child health in 15 HFs and CMAM Services (Screening, SFP, OTP & amp; referrals to SC) in 09 HFs of KP. The project was successfully completed in December 2017.

Pakistan floods 2022 - Emergency Response:

Pakistan has received unprecedented monsoon rainfall since the start of the monsoon season. Heavy rains have resulted in urban and flash floods, landslides, and Glacial Lake Outburst Floods (GLOF) across Pakistan, particularly affecting Balochistan, Khyber Pakhtunkhwa, and Sindh Provinces.

Nationwide, 80 districts have been officially notified as 'calamity hit' - 31 in Balochistan, 23 in Sindh, 17 in KP, six in GB and three in Punjab. Many more districts without an official declaration are also reportedly impacted. Around 33 million people have been affected by the heavy rains and flooding, according to the National Disaster Management Authority (NDMA). 637,000 people are living in relief camps, while many more are displaced and being hosted by other households (OCHA-06 September 2022). MERF immediately started responding to the emergency and activated its emergency response protocols. MERF is responding to Floods Emergency in the following way;

- General Food Distribution supported by World Food Programme
- Humanitarian Action (Medical Camps) for the Flood Affected Communities of Balochistan supported by
- SIDA/IRC
- Medical Camps and Rehabilitation of Health Facilities supported by ECHO/IRC
- Medical Camps in KP





29 300 People Reached



through 48 Medical Camps







Cash Based Transfers (CBT) for flood affected families of Balochistan funded by WFP:

Improve the food security and livelihoods situation of flood-affected communities by restoring their livelihoods and building resilience through agriculture and community infrastructure support. MERF supported households in Naseerabad district of Balochistan Province. Each selected beneficiary received PKR. 12,000/- unconditional cash assistance, in close coordination with WFP.



A total of **7,985** people were registered for CBT 6,109 people received Cash for Work





Nutrition Promotion, Preventive & Community level treatment services in flood affected districts of Punjab (DG Khan and Rajanpur) funded by UNICEF:

This project aims at two district of South Punjab already identified high number of malnourished children and also worst affected due to 2022 floods. MERF addressed the issue with key achievements with visible changes in the indicator highlighted below:

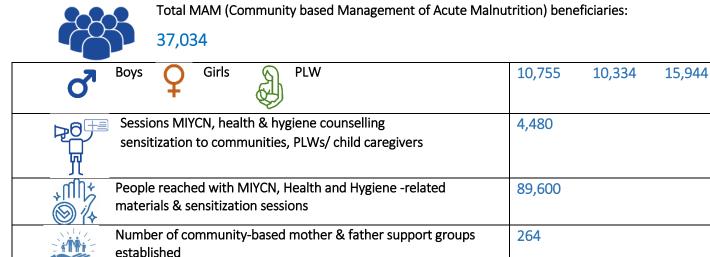
	South Punjab Districts						
Indicators DG Khan				Rajanpur			
	Targets	Achievement	%Age	Targets	Achievement	%Age	
Children screened	81,925	79,903	98%	151,765	139,795	92%	
SAM identified	4,096	3,753	92%	7,588	4,851	64%	
MAM identified	8,193	6,102	74%	15,177	8,514	56%	
SAM Received RUTF	4,096	3,300	81%	4,096	3,912	96%	
Children Received MNP	48,583	4,745	10%	90,000	6,058	7%	
PLW screened	46,987	40,788	87%	87,042	105,801	122%	
MAM identified	5,638	11,029	196%	10,445	20,240	194%	
PLW received MNT/IFA	46,987	17,976	38%	87,042	60,107	69%	
	+0,507	17,570	5070	07,042		0570	
Total Session Participants	24,768	42,289	171%	45,882	144,086	314%	





Targeted Supplementary Feeding Programme in Dadu and Qambar Shadadkot of Sindh funded by WFP

The overall purpose of this humanitarian response focusing on nutrition is to contribute towards reducing maternal and child mortality, morbidity and disability with improved access to life saving nutrition services including therapeutic food, and to ensure enhanced community engagement for gender responsive nutrition mainstreaming in flood affected target districts of Sindh



Integrated Humanitarian Assistance for Vulnerable Afghan Refugees and Emergency affected population (I-HAVE) in Balochistan & Sindh funded by ECHO through IRC

MERF, with support from European Civil Protection and Humanitarian Aid Operations (ECHO) and International Rescue Committee (IRC), is providing comprehensive emergency obstetric care, emergency referrals, and nutrition services in the far flung districts of Chaman and Killa Abdullah of Balochistan. The purpose of this project is to facilitate people of these targeted districts in both the provinces through providing cash assistance, child protection and psychosocial support for prevention of Gender based violence. This MR will extend lifesaving and early recovery assistance to flood affected communities (both Afghan refugees and hosts communities fulfilling the criteria) through integrated protection, health, Cash for Work (CfW) and education services. in Khairpur and Dadu in Sindh children identified and screened as SAM or MAM, administered BMG dose and Penta-3, IYCF and maternal nutrition sessions conducted.

The intervention is aligned with IRC's recent Early Recovery Needs Identification (ERNI) findings. Response interventions are prioritized by the National and PDMAs and Global Humanitarian Standards (Sphere standards, IASC MHPSS, GBV, INEE and Child Protection Minimum Standards).

Balochistan:

Total number of beneficiaries reached in Killa Abdullah and Chaman

[Local beneficiaries= 126729 Afghan beneficiaries= 92340]

Sindh:

Total number of beneficiaries reached in Khairpur & Dadu

[Male = 9695 Female 25236]





Augmenting COVID-19 Vaccination Coverage in District Peshawar, KP

The aim of this project is to enhance COVID -19 vaccine coverage in district Peshawar to save lives of vulnerable population by improving their immunity against COVID-19 through support of International Medical Corps (IMC).

Specific objectives/results of the intervention include the following:

- Improved access of registered individuals to vaccination services through static and mobile vaccination facilities.
- Enhanced knowledge and attitude of hesitant individuals and communities by enabling them to access scientifically accurate information on COVID-19 vaccination.

Project achieved quite good coverage of the vaccination across Peshawar district beside awareness and advocacy through outdoor media like billboards and banners throughout the city at strategically selected locations. As of November 2021, following number of people are vaccinated through the program in Peshawar District of Khyber

Pakhtunkhwa: Direct beneficiaries

supported by vaccine

(Vaccination & Awareness Sessions)

247,913

response



beneficiaries (Outdoor media campaign) 1,813,780

Indirect



ECHO - Strengthening Healthcare and Nutrition in Emergencies (SHiNE)

This 14-months program is designed to strengthen primary healthcare services and nutrition for vulnerable populations of 2 Newly Merged Districts (NMDs) of Khyber Pakhtunkhwa (KP); namely, South Waziristan and Orakzai and will strengthen the response and coordination among humanitarian actors in Pakistan. IRC will work in partnership with MERF and Pakistan Humanitarian Forum (PHF). The project contributed towards achieving the following results:

- Increased accessibility and availability of essential, lifesaving and quality health care services for beneficiaries in targeted districts
- Improved nutritional status of children < 5 and Pregnant & Lactating Women (PLW) through Community-based Management of Acute Malnutrition (CMAM) and Infant and Young Child Feeding in Emergencies (IYCF-E) programs in the targeted districts.
- The response to humanitarian and development needs in Pakistan is strengthened through improved coordination, advocacy, and information and knowledge management.





Key Interventions	Number of Beneficiaries (District Orakzai & South Waziristan)		
OPD Consultations (Specialized & General)	61,117		
MNCH Services (ANC & PNC Visits)	4,532		
Institutional Deliveries (Normal/ NVDs)	170		
Nutrition Intervention	21,654		
(Children and PLW screening , OTP Admissions, SFP & NSC Admissions)			
Participants - Health, Nutrition & IYCF Awareness Sessions	5,209		

Home based Workers Survey in Balochistan:

Home-Based Workers Survey conducted by MERF under The World Bank grant in two districts of Baluchistan namely Quetta and Kharan from Nov 2021.to Jan 2023. MERF teams surveyed door to door for data collection in both the district under very difficult conditions to access the livelihoods and other reverent indication to fulfil the objective of this survey.



Long Lasting Insecticidal Nets (LLINs) Mass Distribution in 14 district of Pakistan for Malaria Prevention 2022

LLIN mass distribution campaign aims to reduce malaria morbidity and mortality through achieving universal coverage, and consistent and correct use of LLINs by the households in the targeted districts. MERF partnered with the Directorate of Malaria Control- DoMC (Ministry of National Health Services, Regulation and Coordination), Indus Hospital and Health Network (IHHN) and under the slogan of 'Zero Malaria Starts with Me'.

The campaign ensured that 100% of the targeted households mobilized to participate in the campaign and that correct Social & Behavioral Change (SBC) messages are passed consistently during each phase of campaign. The campaign covered **1,129,285 households** (HH) living in the target districts during the HH registration and for net distribution.

The Government of Pakistan is conducting a mass distribution campaign of Long-Lasting Insecticidal Nets (LLIN) in 18 targeted districts in Baluchistan including worst flood affected districts, 2 in Khyber Pakhtunkhwa and one in Sindh. These districts have been selected on the basis of their high endemic status. The aim of the campaign is to ensure maximum protection of individuals from mosquito bites by distributing bed nets free of costs, to all families in rural areas of the selected districts.



A total of <u>2.9 million</u> LLINs distributed under this campaign in following district across 3 provinces:

Province	Districts	Number of LLINs
Balochistan	15 districts	1,676,584
Khyber Pakhtunkhwa	02 districts	699,888
Sindh	01 district	549,169
Total	18 districts	2,925,641

Our Team

MERF has a dynamic and vibrant team of professionals led by leadership with decades of experience and expertise in humanitarian and development sectors in public health, hospital management, emergencies, nutrition, WASH and other thematic areas in programs implementation and monitoring, financial management, supply chain management and administration. This number includes women workforce in administrative as well as at field and facilities level positions representing an improving gender balance. MERF's leadership believes in delegating tasks to team members, which allows them to focus on improving workplace functions and productivity. MERF team is strongly committed to their work and follows strategic and sectoral need approaches.

MERF Team Over the Years	2018-19		2019-20		2020-21		2021-22	
	Male	Female	Male	Female	Male	Female	Male	Female
Staff	412	196	827	349	956	371	1324	465
Total	60)8	11	76	1	327	1	789

The Leadership



Dr. Syed Shah Miran *Chief Executive Officer*



Sayed Ghalib Director Operations



Dr. Aurang Zeib Emergency Response Coordinator



Khurram Awan Director Health Programs

Tariq Mehr

Sr. Manager Grants,

Compliance & Audits



Faisal Riaz Director Finance



Sardar Asad Senior Manager-Logistics

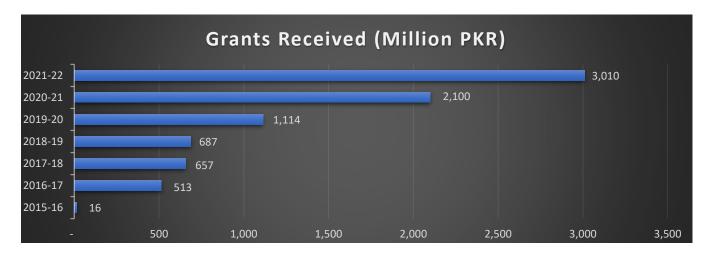


Fozia Naeem Senior Manager-HR

Medical Emergency Resilience Foundation – MERF | Annual Report 2022

Financial Portfolio

MERF has a sound financial management system, policies and procedures. There is a clear segregation of duties with clearly defined authorization threshold. The system ensures that the financial information and documentation is accurate, complete and as per best industry practices.



Ilyas Saeed & Co.

Chartered Accountants

MEDICAL EMERGENCY RESILIENCE FOUNDATION STATEMENT OF FINANCIAL POSITION AS AT JUNE 30, 2022

ASSETS	NOTE	2022 RUPEES	2021 RUPEES
Non-Current Assets			
Property, plant and equipment	6	449,782	1,025,257
Current Assets			
Advances	7	3,328,327	3,128,592
Deposits, receivables and prepayments	8	404,584,289	151,736,340
Cash and bank	9	164,293,070	243,912,369
		572,205,685	398,777,301
TOTAL ASSETS	-	572,655,467	399,802,558
		2022	2021
FUNDS AND LIABILITIES	NOTE	RUPEES	RUPEES
Funds			
Accumulated surplus	SCF	77,336,697	70,685,717
Restricted funds	10	234,470,286	52,697,757
		311,806,983	123,383,474
Non-Current Liabilities			
Deferred income	11	108,532	369,007
Current Liabilities			
Frade and other payables	12	260,739,952	276,050,077
Provision for taxation	13	-	
	23 (U R	260,739,952	276,050,077
Contingencies And Commitments	14	-	• • •

cann Chah CHIEF EXECUTIVE

Brouth DIRECTOR

A member of mgiworldw

MEDICAL EMERGENCY RESILIENCE FOUNDATION INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED JUNE 30, 2022

PARTICULARS	NOTE	2022 RUPEES	2021 RUPEES
INCOME			
Grants	15	1,609,327,078	2,154,109,055
Overhead charge and interest income	16	69,553,321	75,374,478
Amortized income	11	260,475	260,475
	12304	1,679,140,874	2,229,744,008
EXPENDITURE			
Project expenses	17	(1,609,327,078)	(2,154,109,055)
Administrative and general expenses	18	(63,162,817)	(21,481,484)
		(1,672,489,894)	(2,175,590,539)
Operating surplus before taxation		6,650,980	54,153,469
Taxation	19		
NET SURPLUS FOR THE YEAR		6,650,980	54,153,469

The annexed notes from 1 to 28 form an integral part of these financial statements.

CHIEF EXECUT

Brendy DIRECTOR

MEDICAL EMERGENCY RESILIENCE FOUNDATION STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED JUNE 30, 2022

PARTICULARS	NOTE	2022 RUPEES	2021 <u>RUPEES</u>
Surplus for the year		6,650,980	54,153,469
Other comprehensive income:			
Items that will not be reclassified to income and expenditure account Items that will be reclassified to income			
and expenditure account			*
TOTAL COMPREHENSIVE INCOME	23 - 23 -	6,650,980	54,153,469

Ilyas Saeed & Co.

Chartered Accountants

MEDICAL EMERGENCY RESILIENCE FOUNDATION STATEMENT OF CHANGES IN FUNDS FOR THE YEAR ENDED JUNE 30, 2022

PARTICULARS	RESTRICTED FUNDS	ACCUMULATED SURPLUS	TOTAL		
	RUPEES	RUPEES	RUPEES		
Balance as at July 01, 2020	432,449,172	16,532,248	448,981,420		
Surplus for the year		54,153,469	54,153,469		
Transfer (from) restricted funds	(4,412,310)	-	(4,412,310)		
Transfer (from) income	(482,563,486)	-	(482,563,486)		
Adjustment for due from donor	107,224,381	-	107,224,381		
Balance as at June 30, 2021	52,697,757	70,685,717	123,383,474		
Balance as at July 01, 2021	52,697,757	70,685,717	123,383,474		
Surplus for the year		6,650,980	6,650,980		
Transfer (from) restricted funds		~			
Transfer (from) income	(42,421,990)		(42,421,990)		
Adjustment for due from donor	224,194,520		224,194,520		
BALANCE AS AT JUNE 30, 2022	234,470,286	77,336,697	311,806,983		
The annexed notes from 1 to 28 form an integral part of these Grannial statements					

Shah canno CHIEF EXECUTIVE

DIRECTOR Bout



Ilyas Saeed & Co.

Chartered Accountants

MEDICAL EMERGENCY RESILIENCE FOUNDATION STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2022

PARTICULARS	NOTE	2022 RUPEES	2021 <u>RUPEES</u>					
CASH FLOW FROM OPERATING ACTIVITIES								
Net surplus for the year	I&E	6,650,980	54,153,469					
Adjustments for non cash items:								
Depreciation	6	575,475	575,475					
Amortized income	11	(260,475)	(260,475)					
Operating cash flow before working capital c	hanges	6,965,980	54,468,469					
Working capital changes:								
(Increase) / decrease in current assets	-							
Advances	7	(199,735)	(1,057,482)					
Deposits, receivables and prepayments Increase / (decrease) in current liabilities	8	(252,847,949)	(105,922,287)					
Trade and other payables	12	(15,310,125)	183,933,251					
Provision for taxation	13	-						
Net working capital changes	_	(268,357,808)	76,953,482					
Less: Taxes paid								
Net cash flow from operating activities		(261,391,828)	131,421,951					
CASH FLOW FROM INVESTING ACTIVIT	TIES							
Purchase of property, plant and equipment	6	-	-					
Net cash flow from investing activities		-						
CASH FLOW FROM FINANCING ACTIVI	TIES							
Increase / (decrease) in restricted funds	10	181,772,529	(379,751,415)					
Net cash flow from financing activities		181,772,529	(379,751,415)					
Net changes in cash and equivalents during th	ie year –	(79,619,299)	(248,329,464)					
Cash and equivalents at the start of the year	9	243,912,369	492,241,833					
CASH AND EQUIVALENTS AT END OF Y	EAR	164,293,070	243,912,369 Jsco.					

